



**Bayer HealthCare**

# **Pharmacists Education in Germany and Educational Needs of Pharmacists in the Pharmaceutical Industry**

**FIP - September 2008**

**Dr. Thomas Schneppe**

**BHC PS C IQM Mgmt. Training**

## Dr. Thomas Schneppe

- 1984-1989      Community Pharmacies
- 1989-1992      Klöckner Pentapack (Contract Manufacturer)  
- Head of QC/QA  
- Qualified Person AMG
- 1992-2006      Schering AG  
- QM System Schering AG  
- Audit + Authority Inspections  
- Compliance + Reorganization Projects  
- Internal GMP Consultancy for Functions + Sites  
- Head of Compliance Management Training Function
- since 2006      Bayer Schering Pharma AG  
- Head of Integrated Quality Management Training

Harmonization based on EC Directive 2005/36/EC

## Approbation

- 4 years at university (minimum); extended within european harmonization from 3.5 years (clinical pharmacy added)
- 1 year on job: Community pharmacy (min. 6 months), hospital, industry...

## Continous Education

- Seminars, publications...; certificates at a certain level / 3years

## Optionally + Diploma + Thesis

- Additionally the possibility to get a Diploma (proof of capability to work scientifically) is offered by some german universities

## Optionally + Post Graduate Specialization


- Types depend on regional specifics

## To be covered within the 12 month...

- # Recepture, Defecture, Manufacturing Processes for Drug Products
- # Development, Application and Manufacture of Drug Products
- # Planning, Disposition, Storage, Stability
- # Information/Communication on effects, side effects, incomapatibilities, mis-/abuse...
- # Quality Control and Quality Assurance
- # Self Medication
- # Hygiene, Nutrition, Crop Protection, Diagnostics, Services...
- # Economics, Laws, Institutions...



## **... and to be examined, e.g.**



*... Quality Assurance for Manufacturing and Testing of Drug Products incl. Statistical Methods; legal foundation of Quality Assurance, , Validation, IPC and Final Testing, Stability + Stabilizing Incompatibilities and Interaction...*

# **Frame + general content defined by federal pharmacist association**

# **Locations and trainers to be approved by regional chambers**

# **120 seminar hours within 3 years**

# **„Expert Pharmacist for...“**

- Community Pharmacy
- Clinical Pharmacy
- Drug Product Information
- Pharmaceutical Technology
- Pharmaceutical Analytics
- Toxicology and Ecology
- Theoretical + Practical Education
- Public Health Affairs
- Clinical Chemistry

Additionally and sometimes only regionally offered: Nutrition, Health Consulting, Oncology, Natural Therapies + Homeopathie, Geriatrics, Home Care, Education.

## Bachelor and Master – still under Discussion in Germany

- Bachelor (3-3,5 years university)
- Master (Bachelor + additional 1,5-2 years)
- For Master improved Opportunities in Pharmaceutical Industry expected, for Bachelor fewer Opportunities expected
- Internationalization of Education within EC appreciated (languages)
- Education should focus more on qualification for „qualified person(s)“
- Thesis will remain an important qualification factor for Pharm. Industry
- Thesis should not exceed 3 years

**Position Paper AK Galenik, 2004**  
# 7 Pharmaceutical Companies  
# Members personnel view

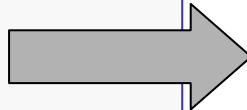
*Based on „Code of Ethics“, 1997 FIP  
and Resolution ResAP 2001, EC*

## Main Fields of Activity

- # Public Pharmacy
- # Hospital
- # Pharmaceutical Industry
- # Test Institutes
- # Army
- # Authorities and Public Bodies
- # Universities and Schools

## Main Tasks and Responsibilities

- # Information
- # Manufacturing
- # Quality Assurance
- # Quality Control
- # Storage and Distribution
- # Risk Assessment
- # Research and Development



## ABDA/WIV – Pharmacists 2007:

- # 47.766 in community pharmacies
- # 1.762 in hospitals
- # 7.191 in all other are inc. Industry
- „More specific data are not available“

## The Pharmacist in Pharmaceutical Industry

- # Qualified Person acc. to EC GMP regs.
- # Quality Mgmt., Quality Assurance, TQM
- # Manufacturing and Quality Control
- # GMP Compliance and Validation
- # Transfer from Development to Routine
- # Training
- # Info/Dokumentation of Risks/Side Effects/Misuse/Defects/Interaction, Pharmacovigilance...
- # Research and Development
- # Mgmt. of Clinical Trials
- # Drug Regulatory Affairs
- # Marketing and Distribution
- # Public Health Politics

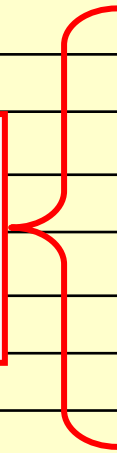
# Fit / Gap?

Provide skills for Learning on the job

Approbationsordnung 1993 Total of hours: 3104	% of hours	Pharmacists at Bayer PH 2002: Rough %	Pharmacists at Bayer Schering Pharma 2008: %
API Chemisty, Excipients	14,9%		
Pharm. Analytics	12,6%	6% Pharm. Analytics (Dvpmt.)	3,4% Pharm. Analytics (Dvpmt.)
Basics, Mathematics...	9,0%		
Biology, Human Biology	12,6%		
Bio-/Pathobiochemistry	6,3%		
Technology, Biopharmacy	6,3%	13% Technology (Dvpmt.)	14,6% Technology (Dvpmt.)
Biogenic API	7,7%		
Med. Chemisty + API Analyt.	13,5%		
Pharmacology + Clin. Pharmacy	13,2%	7% Pharmacology	13,5% Pharmacology
Area of Choice; Special Interest	3,9%		
		25% QC + QA/QM	6,2% QC + QA/QM (HQ, shift to sites)
		21% Production Drug Product	16,2 % Production Drug Prod. SC
		13% Registration	15,2% Registration incl. CMC
		8% Info Mgmt.	
		7% Marketing + Distribution	
			9,6% Administration + Procurement
			16,2 % Project-/Study Mgmt. Dvpmt.
			5,1% Med..Affair./Pharmacovigilance

**Conclusion:**

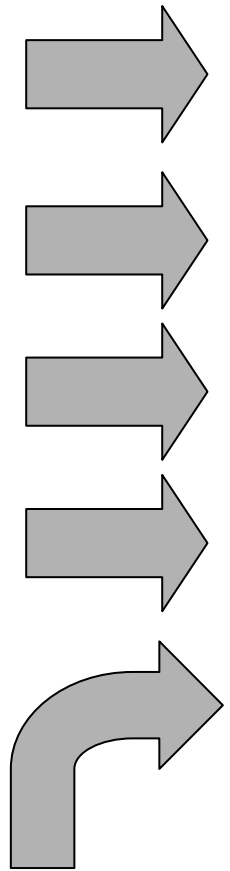
The Majority of Pharmaceutical Activities in the Pharmaceutical Industry is not directly linkeable to the actual Education Profile.





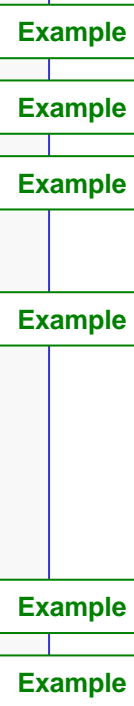
## Pharmacists at BSP 2008

3,4%	Pharm. Analytics (Dvpt.)
14,6%	Technology (Dvpt.)
13,5%	Pharmacology
6,2%	QM/QA + QC (divisional)
16,2%	Production (Supply Center)
15,2%	Registration + CMC
9,6%	Administration + Procurement
5,1%	Med. Aff. + Pharmacovigilance
16,2%	Developmt. Project-/Study Mgmt.



## Industry Pharmacists typical tasks:

- # Pharm. Development, ICH Q8
- # Quality Risk Management, ICH Q9
- # Quality Mgmt. +System , ICH Q10
- # Qualification and Validation
- # Production and Projects
- # Legal Roles, e.g. Qualified Person
- # Operative QA and Quality Control
- # Change Management
- # Pharmacovigilance
- # Project-/Study Mgmt. In R+D
- # Auditing, QAAs, Supplier Mgmt.
- ...

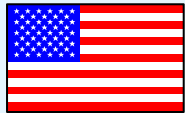


- # 6-12 month public pharmacy foster customer orientation and communication skills.
- # Pharmaceutical education fosters a broader view and interface understanding.
- # WIV: Tendency from Expert (e.g. Analyst) to Generalist (e.g. Project Mgmt., QA/QM).

## Legally binding

# 21 Code of Federal Regs.

- Part 11 IT Security
- Part 210/211 GMP
- ...



# Pharmacopeia (USP)

## State of the Art

# Guides to Inspection  
# Guidance for Industry

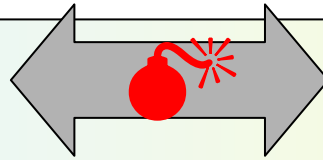
# EC Regulations

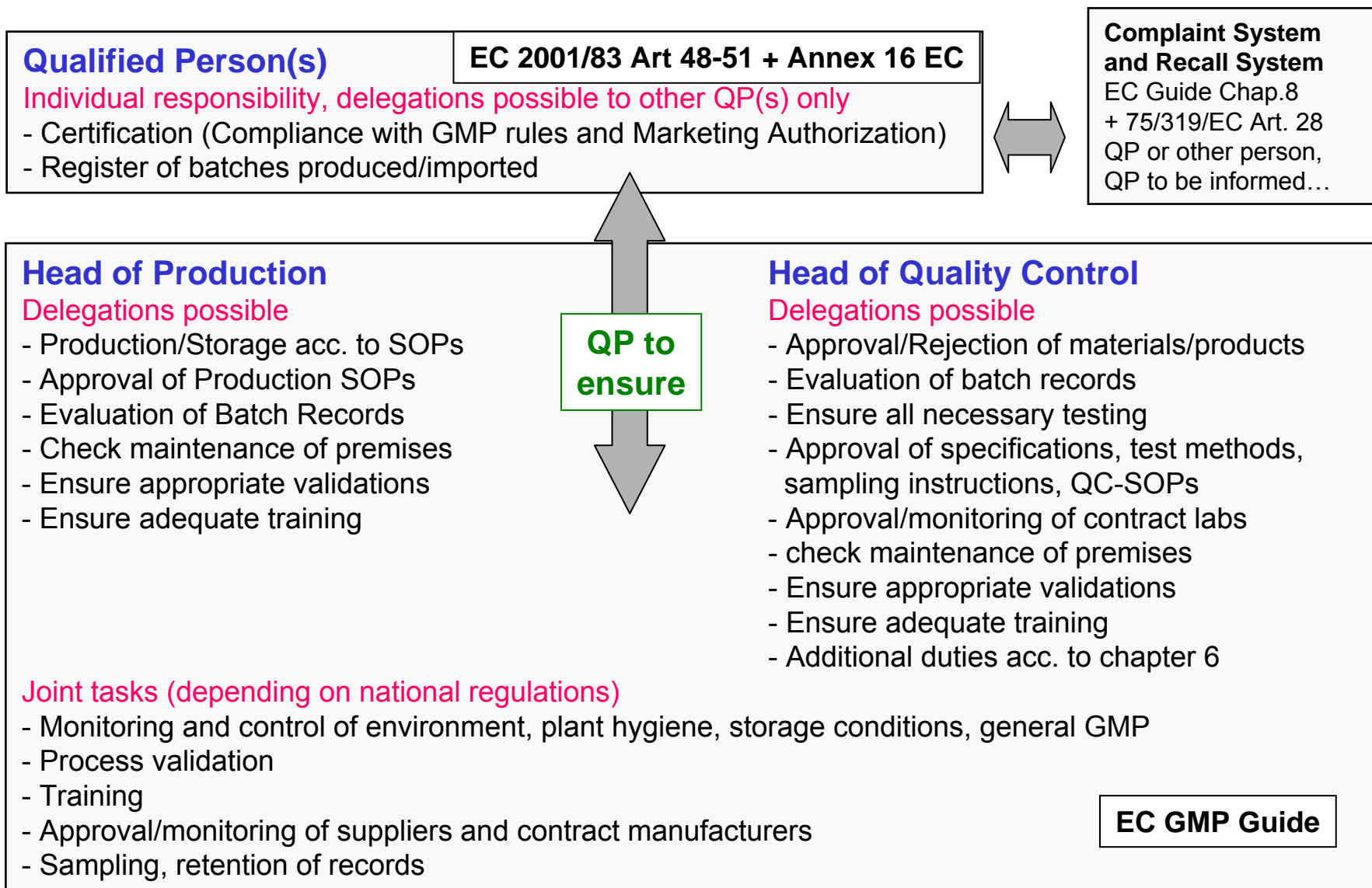
# EC Directives



# EC GMP Guide  
# Pharmacopeia (EP)

# Aide Memoires





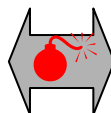
„...Six-sigma products on the market with three-sigma processes...“

Gerry Migliaccio, VP Global Quality Pfizer



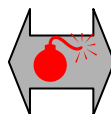
## Bridging the gap:

- Risk Assessments
- Qualification and Validation
- Monitoring, PQR, CAPA
- Rework, Reprocessing
- Deviation/Complaint Mgmt.
- Self inspection
- ...



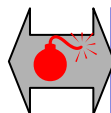
## Comment from QPs...

Detailed QC knowledge is expected by §13 AMG but focus should be more on QA: CAPA, PQR, OOS...



## Comments from QPs...

EC shall expect 2 years experience in QA, Reg. Aff., Production and QC instead to focus so much on QC.

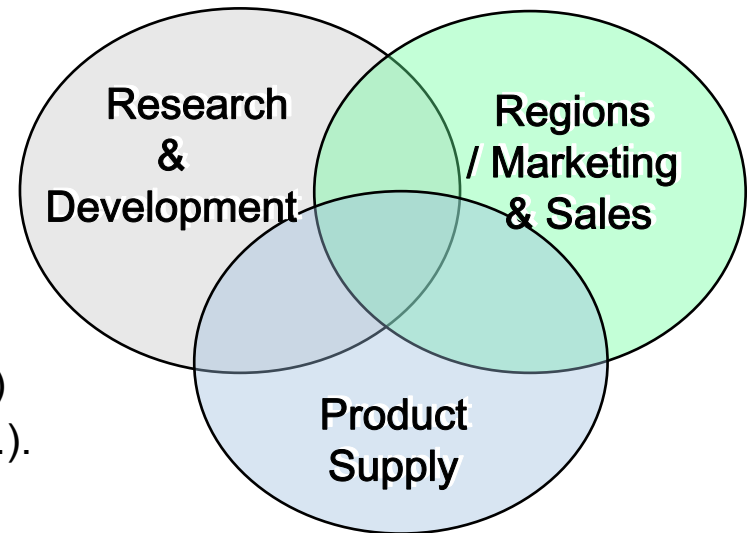


## Comments from QPs...

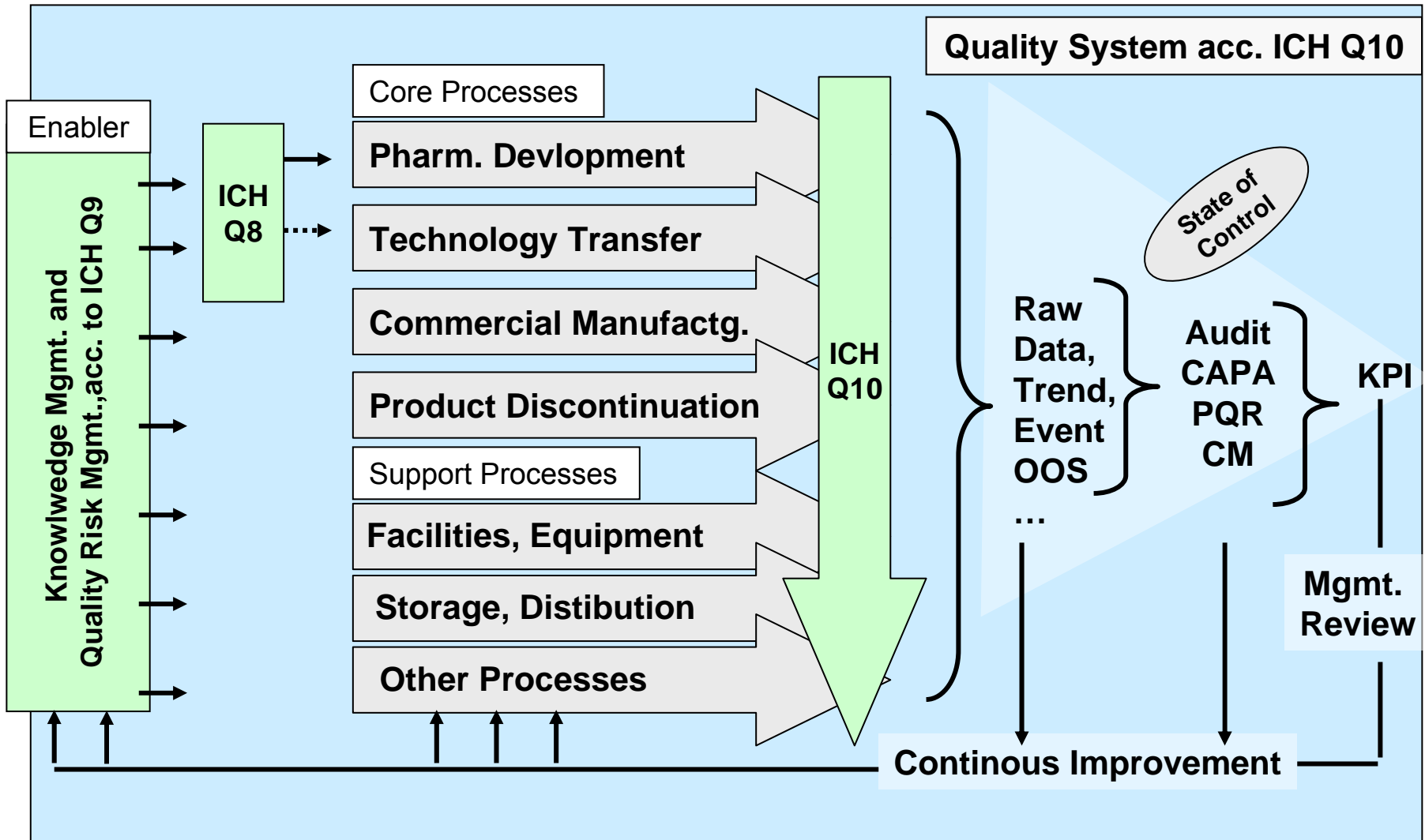
Acc. to EC regs. only the QP usually is a Pharmacist; Heads of QC or Production may not be pharmacists.

„Knowledge of the Qualified Person must exceed that of Leonardo da Vinci, Albert Einstein, and Jesus Christ“

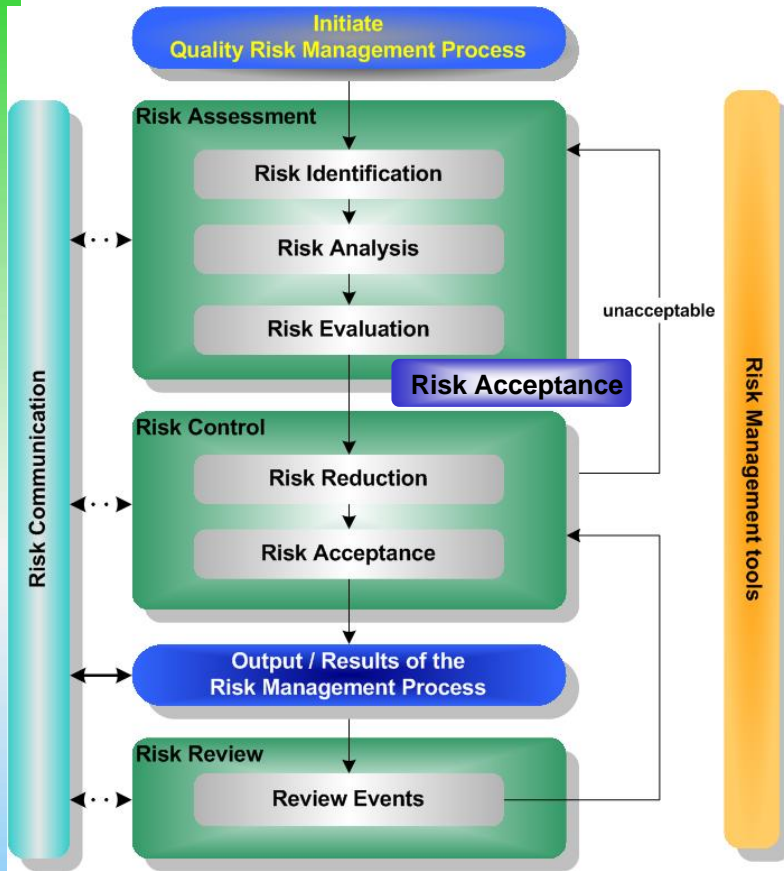
Garry Prout, Valent Pharmaceutical, RPS UK 2005



- ▶ Product related prime contact and interface to internal partners (R&D, BU/Marketing, Regions) and within Product Supply (Production, QA etc.).
- ▶ Following the R&D operating model asking for a single representative of affected functions in the Global Project Team (GPT)  
↓  
The OM / LPM is the Representative of Product Supply in the Global Project Team (GPT), CMC Development Team (CDT) and Global Brand Team (GBT)
- ▶ Project management within Product Supply to channel information to project teams and management, and to coordinate the preparation for the product launch



**Knowledg Mgmt.:** Change Control, SOPs + Specs., Development Report, Techtransfer, Validation Plan + VMP, PQR, CAPA...



	<b>identification</b>	<b>analysis / evaluation</b>	<b>reduction / mitigation</b>	<b>acceptance</b>	<b>reporting</b>	<b>review</b>
<b>Informal</b>	X	(X)	(X)	X	X	(X)
<b>Ishikawa</b>	X	-	-	-	(X)	-
<b>FTA</b>	X	-	-	-	(X)	-
<b>FMEA</b>	X	X	X	(X)	X	-
<b>HACCP</b>	-	-	X	(X)	X	X
<b>HAZOP</b>	-	-	X	(X)	X	X
<b>SPC</b>	-	-	-	-	X	X





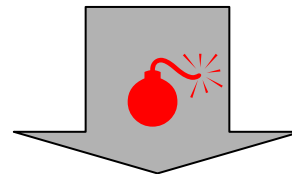
## Pharmacists domaine:

- # processes in overview
- # interfacing/networking
- # customer orientation
- # communication skills
- # internal consulting
- # insp. preparation
- # mock inspection
- # auditing

## Example: FDAs 6 Systems

1. Quality System
2. Facilities/Equipment System
3. Materials System
4. Production System
5. Packaging + Labeling System
6. Laboratory Control System

2-6 systems/inspection



*FDA: „If any system  
Is out of control, the  
firm is out of control“*

- # Form 483 + Home Report
- # Warning Letter
- # Conccent Decree

Debarment list  
Product recall/seizures  
Manufacturing Restrictions  
Submission delayed/withdrawn

**„Fit for Future“ ...**  
From operative and QC  
to QA, Systems/Processes

- Many established fields of activity exist and remain, e.g. Production, Q, Reg. Aff., R&D....
- Fostering of process orientation leads to further options
- Pharmaceutical education can be optimized in fostering QA/QM/Compliance skills.
- Additional skills (e.g. languages) can be very supportive for employment in Pharm. Industry.
- Pharmacists have a unique profile: Generalists, team, customer and „applied science“ oriented, medium to bridge natural science, medicinal, regulatory and technical requirements and processes.

**Pharmaceutical Industry remains a promising option for Pharmacists.**